

File No. P-17026/2/2017-RC (FMS No 359149)

Government of India
Ministry of Rural Development
Department of Rural Development
Rural Connectivity Division

Krishi Bhavan, New Delhi
Date: 11th January, 2022

To,

The Additional Chief Secretaries/ Principal Secretaries/ Secretaries of Nodal Department implementing PMGSY and RCPLWEA in the States/UTs

Subject: Minutes of the First Meeting of the Performance Review Committee (PRC) for 2021-22 held on 7th & 8th July, 2021 through virtual mode-reg.

Sir/Madam,

I am directed to enclose herewith a copy of this Ministry's letter no. Q-14016/01/2021-AI (RD) dated 1st September, 2021 and corrigendum dated 27th December, 2021 on the subject cited above.

2. All the States/UTs are requested to furnish Action Taken Report (ATR) in respect of Pradhan Mantri Gram Sadak Yojana (PMGSY) on priority.

Encl. as above

Yours Faithfully



(Lalit Kumar)

Deputy Secretary to the Govt. of India
Tel. No. 2338 2406

Copy for similar action to:

1. The Chief Executive Officers/ Chief Engineers of PMGSY & RCPLWEA in the States/UTs.
2. All Directors in National Rural Infrastructure Development Agency (NRIDA), 15 NBCC Tower, 5th Floor, Bhikaji Cama Place, New Delhi-110001

No. Q-14016/01/2021-AI(RD) e-376012
Government of India
Ministry of Rural Development
Department of Rural Development
Policy, Planning and Monitoring Division

Krishi Bhawan, New Delhi
Dated 1.09.2021

To

ACS/Principal Secretaries In-charge of Rural Development Schemes of All States and Administrators of all UTs.

Subject: Minutes of the First Meeting of the Performance Review Committee (PRC) for 2021-22 held on 7th & 8th July, 2021 through virtual mode- reg.

Sir,

Please find enclosed, the minutes of the Second Meeting of Performance Review Committee (PRC) for 2021-22 held on 7th & 8th July, 2021 under the chairmanship of Secretary, Department of Rural Development, for necessary action.

This issues with the approval of the Secretary, Rural Development.

Encls: As above



(Kalyani Mishra)
Economic Adviser

Copy for information and necessary action to:

1. ADG (Stats)/CEA/All the Divisional Heads of the Programme Divisions of Department of Rural Development
2. AS&FA/CCA, Department of Rural Development
3. The Director General, NIRDPR, Hyderabad.
4. PPS to Secretary (RD).
5. PPS to AS(RD)

**Minutes of Virtual Meeting of
First Performance Review Committee (PRC)
2021-22**



Date : 7th & 8th July, 2021

**Government of India
Ministry of Rural Development
Department of Rural Development**

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Minutes of first Meeting of the Performance Review Committee (PRC) for 2021-22 held on 7th & 8th July, 2021 through Video Conference

The first meeting of the Performance Review Committee, for 2021-22, with all the States/UTs was held on 7th & 8th July, 2021 under the chairmanship of Shri Nagendra Nath Sinha, Secretary, D/o Rural Development (DoRD). First of all, Ms. Kalyani Mishra, Economic Adviser (PPM) provided short brief about the purpose of the PRC meeting. She stated that it is a good platform to know the issues being faced by the States/UTs and have mid course correction regarding the implementation of the schemes, if required. She requested Additional Secretary, D/o Rural Development for welcome address.

2. Additional Secretary (RD) welcomed the officers of all the States/UTs attending the PRC meeting. She mentioned that the meeting of PRC is a very important tool to review the schemes, take feedback from the states in respect of issues faced by them, while implementing the schemes of the D/o Rural Development and to share the good practices being followed by the States/UTs. She also praised all the States/UTs for their performance even during the Corona Pandemic during last one and half years. However, financial management of the schemes is a major issue, which requires lot of improvements. She concluded her welcome address by requesting all the states to take proper measures for smooth functioning of fund flow in all the schemes of D/o Rural Development. Thereafter, Economic Adviser (PPM) requested Secretary, D/o Rural Development to give key note address.

3. Key Note of Secretary, Department of Rural Development

3.1 Secretary, D/o Rural Development in his key note address mentioned that meeting of PRC provides a forum to not only review the schemes of DoRD but also to listen to the States about the issues, suggestions and best practices followed by States. He also mentioned that all the programmes are discussed in details for the purpose of improving the quality, pace and over all implementation of the schemes of DoRD. Thereafter, Secretary, DoRD focused on some of the major issues of the schemes of DoRD.

3.2 Secretary, RD welcomed all the officers of the States/UTs attending the meeting. He mentioned that Mahatma Gandhi NREGS has been proved as a major support to the rural people of the country. During the lock down period, MGNREGS has done well to support the families in rural areas. The purpose of MGNREGS is not merely providing the guarantee of employment, but to create the tangible and sustainable infrastructure also in the rural areas of the country. The potential of MGNREGS is to improve the natural resources. Secretary, DoRD also pointed out that Mahatma Gandhi NREGS has focused on water management, natural resources, watershed treatment using scientific base, geo-hydrology etc. as tools. It would help in improving productivity thereby containing migration from rural areas to the cities. Secretary, DoRD also advised the states to implement the two apps, namely, the Area Officer Inspection app and National Mobile Monitoring System, launched by DoRD.

3.3 He further stated that the Area Officer Inspection app is created for the purpose of monitoring and simplifying the process to prepare the inspection report. Now, all the field functionaries and programme officers are required to do the inspections and submit the report through the app. The second app, i.e., the National Mobile Monitoring System, allows to take attendance of the workers on a particular working site. It will also help to fill the muster roll

as soon as the work is completed and thus will also help in timely release of payments to the workers.

3.4 Secretary, DoRD praised all the States/UTs for completion of 1.46 Crore houses under PMAY-G. He also mentioned that approx. 8 lakh houses have been completed this year but it is very less as compared to the targets decided for the year. He stated that the completion of houses is the foremost important task at the hands of the States/ UTs, particularly for those for which 2nd installment has been released. He directed all the State officials to put in extra efforts for ensuring house completion in time bound manner. He directed all the officers of the States/UTs to ensure that sanctioning of houses is completed in a time bound manner. He mentioned that the land availability is another critical area and laid emphasis on providing land to the landless PMAY-G beneficiaries. He also mentioned that States/UTs have now been permitted to build multistory buildings due to shortage of land. He stressed upon the release of Central and the state shares to SNA to enable the Ministry to release the funds in time.

3.5 He stated that sanctions of the houses need to be completed by 31st July 2021 and cleaning of Permanent Waiting List (PWL), removal of ineligible beneficiaries from Awaas+, mapping of 100% job cards be completed by 31st July 2021 and should be closely monitored. He requested the States/UTs to adhere to the given timeline.

3.6. With respect to DAY-NRLM, Secretary, DoRD mentioned that a significant amount of funds has been allotted to the states under Revolving Fund (RF) & Community Investment Fund (CIF), but the amount under CIF is low and should be set at a reasonable level. He mentioned that 1.5 crore women have been provided livelihood. He stated that the DAY-NRLM is to provide atleast one additional livelihood to each household in the rural areas. He mentioned that the Village Poverty Reduction Plan (VPRP) has been started under DAY-NRLM and the States need to include it into Gram Panchayat Development Programme (GPDP).

3.7 He stated that there is a good progress with regard to Farmer Producer Organisation(FPO) and 140 FPOs have already been registered. More FPOs may be formed. He mentioned that the Agri nutri gardens have covered one tenth of the households (HHs). He further stated that the backyard poultries etc. can provide income to the poor HHs.

3.8. As regards financial inclusion, he stressed upon the importance of providing credit bank linkages to the SHG. He stated that the Business Correspondence Sakhi (BCS) plays a pivotal role in this regard as they provide banking services. There should be one BCS in every GP, who could be trained and certified.

3.9. Under PMGSY, Secretary, DoRD praised the States/UTs by mentioning that physical and financial progress under the scheme is good. He also mentioned that PMGSY I and II are due for closure on 31st March 2022. All the States/UTs are therefore, ensure to complete the works of PMGSY I and II on time or else they have to arrange funding from their resources beyond the timeline. He also requested the states to make efforts for approval of forest clearance. He informed the States/UTs that Centre only provides the capital funding under PMGSY, whereas the maintenance funds is to be provided by the States/UTs. During the last two years, the low maintenance funds provided by the states are impacting the life of the roads and therefore, States/UTs are required to mobilized more maintenance funds. He

requested the States/UTs to send their proposal at the earliest giving sufficient time to Ministry to examine the proposal as the PMGSY III would be discontinued by the end of this year.

3.10 General issues

3.10.1 Secretary, DoRD appraised about the current regime of release of funds introduced by Ministry of Finance w.e.f. 1st July 2021 and informed the States/UTs that the system of central funding will be tightened further and it would be mandatory for the States/UTs to maintain Scheme-wise Single Nodal Account (SNA). He stated that despite our intention to support the States/UTs, the Ministry will not be able to help them, as the Ministry of RD has to follow the instructions of the Ministry of Finance in this regard. He further stated that if States/UTs do not release their share in the SNA on time, the Centre will not be able to release its share. He mentioned that sanctions/release of funds has been made mandatory through Public Finance Management Funds (PFMS). He advised that there should be separate budget provision of Central and State share in the budget line of States. He further informed that the interest earned due to the unutilized funds laying in the SNA need to be deposited into the Consolidated Fund of India proportionately w.e.f. 1st October 2021.

3.10.2 With respect to DISHA, he mentioned that it is an important platform for MPs to monitor the schemes, so meeting of DISHA committee should be held on quarterly basis. There is a lot of pressure on the Ministry to conduct these meetings. He therefore, requested all the States/UTs to conduct the meeting of DISHA committee on quarterly basis.

3.10.3 Finally, in his key note address, Secretary, DoRD directed the States/UTs to arrange for vaccination of all the eligible field functionaries and programme functionaries and also encourage others for the same. He directed all the officers and field functionaries to follow COVID appropriate behavior.

3.10.4 Thereafter, scheme-wise presentations and discussion were held as per programme schedule. Scheme-wise deliberation of the PRC meeting are as follows -

4 Mahatma Gandhi National Rural Employment Guarantee Scheme (MGNREGS)

4.1 In his key note address Secretary, DoRD mentioned that Mahatma Gandhi National Rural Employment Guarantee Scheme (Mahatma Gandhi NREGS) has provided major support to the people of country during the lockdown period. During this period, the scheme has provided valuable support to the families in rural areas. He also advised States to implement two Apps namely Area Officer Inspection app and National Mobile Monitoring System. He also emphasised on need for filling up of vacant posts of Ombudsperson at the earliest.

4.2 Shri Rohit Kumar, Joint Secretary (RE), in his presentation flagged the performance of all States/UTs on the focus areas of the scheme and key indicators of the programme. He further drew attention of the States on the following points: -

i. Work completion –

8. Pradhan Mantri Gram Sadak Yojana (PMGSY):-

i. **Completion of PMGSY-I &II-** 23,079 Km road length and 2,256 Long Span Bridges (LSBs) under PMGSY-I and 5,251 Km road length and 284 LSBs under PMGSY-II are still pending. Considering that a large number of works of PMGSY-I& II are still pending for completion, States/UTs have been given a last and final chance to complete all pending works of PMGSY-I & II by 31st March, 2022.

Decision: States/UTs with substantial balance road length and LSBs under PMGSY-I and II, such as Arunachal Pradesh, Bihar, Chhattisgarh, Himachal Pradesh, Jammu and Kashmir, Manipur, Meghalaya, Mizoram, Sikkim, Tripura and Uttarakhand need to put in more efforts so that the pending works of PMGSY-I and II are completed by the due date, i.e. 31st March, 2022.

Action : All States/UTs having pending works under PMGSY-I & II.

ii. Speeding up of completion of RCPLWEA

a) 5,208 Km road length and 299 LSBs are pending under RCPLWEA. States with bulk pending works are Andhra Pradesh, Bihar, Chhattisgarh, Jharkhand, Maharashtra, Telangana and Uttar Pradesh.

Decision: All nine implementing States are required to complete balance works under RCPLWEA on priority considering that all the works under RCPLWEA are targeted for completion by 31st March, 2023.

Action : All nine implementing states viz., Andhra Pradesh, Bihar, Chhattisgarh, Jharkhand, Madhya Pradesh, Maharashtra, Odisha, Telangana and Uttar Pradesh

b) Additional proposals of 2,024 Km of the States of Bihar, Chhattisgarh, Jharkhand and Telangana are required to be sanctioned on priority so that these projects are completed by 31st March, 2023.

Action: Bihar, Chhattisgarh, Jharkhand and Telangana.

iii. Speed up award of PMGSY-III

The committee observed that against the allocation target of 1,25,000 Km, 62,968 Km road length has already been sanctioned to 16 states. Out of the total road length sanctioned till 31st March, 2021, around 13,000 Km road length are still unawarded. As per the amendment issued in para-8.1.2 of the Operational Manual of PMGSY, vide Ministry's letter No. P.17025/37/2013-RC dated 22nd December, 2020, all works sanctioned under PMGSY-III should commence on the ground within 72 days from the date of sanction.

Decision: The States/UTs were requested to scrupulously follow the time-frame indicated in the aforesaid letter of the Ministry for various activities in the tendering process to avoid delay in tendering and completion of the works under PMGSY-III.

Action: All PMGSY implementing States/UTs

iv. **Speed up submission of proposals under PMGSY-III**

The Committee observed that 62,032 Km road length are still to be sanctioned under PMGSY-III, out of which 43,486 Km is to be sanctioned during the remaining period of FY 2021-22. All the States/UTs except the State of Chhattisgarh need to expedite the submission of proposals under PMGSY-III.

Decision: The states of Himachal Pradesh, Manipur, Meghalaya, Mizoram, Nagaland and Uttarakhand need to speed up the process of finalizing TR/ MRL and PCI followed by CUCPL Generation and submit the proposals after completing all the pre-requisites as per the programme guidelines.

Action: All States/UTs implementing PMGSY except Chhattisgarh.

v. **Works held up due to Forest Clearance**

It was informed that 377 projects are held up due to forest clearance as per the following details:-

	PMGSY-I	PMGSY-II	PMGSY-III	RCPLWEA	Total
Andhra Pradesh	5	0	0	53	58
Bihar	50	0	0	1	51
J&K	11	0	-	-	11
Jharkhand	21	0	-	14	35
MP	4	0	1	0	5
Maharashtra	0	0	0	72	72
Sikkim	14	0	-	-	14
Odisha	0	0	0	1	1
UP	0	0	0	8	8
Uttarakhand	8	0	-	0	8
Telangana	42	1	13	58	114
Total	155	1	14	207	377

Attention of states/UTs was invited to the advisory issued by the Ministry, vide letter dated 31st May, 2021, wherein states/UTs were asked to ensure that forest clearance is obtained by 15th July, 2021 in respect of all the projects pending due to forest clearance, failing which the projects shall be frozen on OMMAS and states/ UTs will not be allowed to make any expenditure on such works out of programme fund of PMGSY.

Decision: The states/UTs were asked to speed up the process of obtaining forest clearance in respect of all the held up projects to ensure clearance by 15th July, 2021.

Action: States/UTs indicated in the table above.

vi. **Engagement of bridge experts-**

It was informed that large number of bridge works, including bridge works under PMGSY-I, II and RCPLWEA are pending for completion. The states/UTs with huge number of pending bridge works are detailed below:-

Name of State	No. of pending bridge works
Bihar	639
Madhya Pradesh	512
Assam	453
Uttarkhand	272
Odisha	180
Arunachal Pradesh	163
Jharkhand	154
Telangana	147
Manipur	147
Maharashtra	141
Jammu And Kashmir	128

Decision: States/UTs were advised to hire adequate number of Bridge Experts/ Consultants/ outside agencies dealing with bridge design/construction through prescribed procedure for proper supervision and inspection of bridge works under construction.

Action: All States/UTs implementing PMGSY

vii. **Establishment of Quality Control Lab at work site-**

Non-setting up of Quality Control Laboratory and making payments to the Contractor without setting up of the properly equipped QC Lab is violation of the programme guidelines, which should be taken very seriously.

States/UTs with highest number of packages without QC lab are Assam (252), Bihar (142), Jammu and Kashmir (192), Andhra Pradesh (104), Maharashtra-RCPLWEA (50), Nagaland (31) and Andaman & Nicobar (28).

Decision: All States/UTs Governments were asked to ensure that QC lab is established on all ongoing packages and that no payment is released unless QC lab is established and uploaded on OMMAS.

Action: All PMGSY implementing States/UTs.

viii. **Strengthening of Quality Management Cell (SQMC)-**

The Committee invited the attention of the States/UTs towards the advisory issued by the NRIDA to all states and UTs for strengthening of 2nd tier Quality Management Cell (QMC).

Considering the SQM inspection targets and present strength of the QMC, the States/UTs of Rajasthan, Tamil Nadu, Odisha, Uttar Pradesh, Madhya Pradesh, Bihar, West Bengal, Jharkhand, Jammu and Kashmir and Maharashtra need to put in more efforts for enhancement of technical manpower in QMC so that the inspection reports of SQM could be properly scrutinized and further action taken.

Decision: All the states/ UTs are required to strengthen QMC at SRRDA level to scrutinize inspection reports undertaken by the SQMs and oversee other quality related issues.

Action : All PMGSY implementing States/UTs.

ix. **Ensuring maintenance of roads under defects liability period (DLP)-**

a. It was stated that the expenditure towards maintenance of roads under DLP by the States was not adequate, albeit the fact that maintenance of roads under PMGSY is the responsibility of the State Government concerned. States/UTs of Andhra Pradesh, Assam, Bihar, Gujarat, Jharkhand, Karnataka, Kerala, Ladakh, Maharashtra, Manipur, Meghalaya, Nagaland, Rajasthan, Tamil Nadu and Telangana did not release adequate funds during FY 2020-21 for maintenance of roads under DLP.

b. States/UTs with high percentage of roads in DLP with zero expenditure in FY 2021-22 are Sikkim (100%), Ladakh (100%), Nagaland (97%), Maharashtra (95%), Himachal Pradesh (91%), Manipur (89%), Arunachal Pradesh (85%) and Uttarakhand (81%).

c. Attention of States/UTs was drawn towards the provisions of the programme guidelines, which stipulate that the release of 2nd installment of programme fund in a year shall be subject to submission of, among others, a certificate from CEO of SRRDA that maintenance funds required as per maintenance contracts in force had been spent during the previous financial year. For release after May of an year, the certificate should also include that 50% of such maintenance funds requirements for the current financial year have been released by the State, whereas for release after November the certificate should be for 100% of such funds.

Decision: State/UTs were asked to comply with the provisions of the programme guidelines to ensure hassle free release of programme funds.

Action: All PMGSY implementing States/UTs.

x. **e-Marg onboarding-**

The Committee observed that

- a) Madhya Pradesh, Chhattisgarh, Haryana, Telangana, Tamilnadu, Bihar, Karnataka, Andhra Pradesh, Rajasthan, Uttar Pradesh, Kerala, Gujarat and Jammu and Kashmir have shown best performance in onboarding on eMARG as more than 90% of the packages pushed in eMARG have been locked.
- b) Himachal Pradesh, Manipur, Mizoram and Nagaland lagging behind with less than 75% packages locked.
- c) Madhya Pradesh, Chhattisgarh, Haryana and Kerala started payment on more than 70% of the packages

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- d) Odisha, Maharashtra, Mizoram, Gujarat, Sikkim, Jharkhand, Nagaland and Ladakh need to show improvement as the payment has started on less than 20% packages only.
- e) Bihar, Uttar Pradesh, Madhya Pradesh, Chhattisgarh and West Bengal have made payment of more than Rs. 40 crore using eMARG.
- f) States of Jharkhand, Arunachal Pradesh, Manipur, Telangana, Gujarat, Mizoram, Sikkim and Nagaland have made an expenditure of less than Rs. 5 crore in eMARG.
- g) UT of Ladakh is yet to make its first payment on eMARG.

Decision: State/UTs were asked to expedite completion and ensure 100% saturation by August, 2021.

Action : All PMGSY implementing States/UTs.

xi. **Works not inspected by SQM even once-**

It was observed that large number of ongoing works have not been inspected even once by the SQM in the states/UTs of Uttar Pradesh (557), Tamil Nadu (544), Odisha (413), Jammu & Kashmir (345), Assam (306), Rajasthan (249), Andhra Pradesh (237), Bihar (232), Uttarakhand (196) and Madhya Pradesh (182).

Decision: States/UTs were asked to ensure inspection of works by SQM as per the provisions of the programme guidelines and that the quality of inspection is upto mark.

Action : All PMGSY implementing States/UTs

xii. **Empanelment of SQMs-**

During FY 2021-22, 85,000 SQM inspections have been targeted. However, it has been observed that numbers of SQMs are very less compared to the requirement in the states of Meghalaya, Nagaland, Odisha, Punjab, Rajasthan, Tamil Nadu, Uttarakhand and West Bengal. **Decision:** The States/UTs were requested to empanel SQM as per the requirement to strengthen the 2nd tier Quality monitoring.

Action : All PMGSY implementing States/UTs.

xiii. **Pending ATRs on NQM observation-**

It was informed that ATR on NQM observations are pending for years. States/UTs of Bihar, Jharkhand, Odisha, Tripura, Uttarakhand, West Bengal, Arunachal Pradesh and Assam have the highest number of pending ATRs on NQM observations of more than 12 months old.

Decision: The State Governments/UT Admn. were asked to take immediate action for disposal of pending ATRs.

Action: All PMGSY implementing States/UTs.

xiv. **Verification using Geo-Informatics-**

a. The Committee was apprised that the National Remote Sensing Centre (NRSC) is used to facilitate monitoring of PMGSY-I, New Connectivity (NC) Roads completed using satellite imagery on BHUVAN web service and prepare a comparative statement showing

deviations. As per the report submitted by NRSC, there are variations in length and habitations. The State governments are required to reconcile the data and verify that the construction is as per sanction and take corrective action accordingly and furnish compliance report to NRIDA on priority.

b. The Committee was also apprised that part replies have been received from the states of Andhra Pradesh, Chhattisgarh, Haryana, Karnataka, Kerala, Meghalaya, Nagaland, Tamil Nadu, Uttarakhand and West Bengal.

Decision: All the states/UTs were asked to expedite action and complete the process including uploading of supporting document on BHUVAN portal by August, 2021.

Action: All PMGSY implementing States/UTs.

xv. **Pending release of Central and State Share-**

The Committee observed that release of Central and/or State share are pending in the States/UTs of Andhra Pradesh, Arunachal Pradesh, Assam, Chhattisgarh, Jammu and Kashmir, Mizoram, Nagaland, Punjab and Telangana under regular PMGSY and Andhra Pradesh, Bihar, Maharashtra and Telangana under RCPLWEA.

Decision: All the States/UTs were asked to ensure expeditious release of funds from the State treasury to SRRDA account for smooth implementation of PMGSY/RCPLWEA in the State. Failure to do that will make states ineligible for subsequent releases.

Action: All PMGSY implementing States/UTs.

xvi. **Financial incentives-**

a. States of Andhra Pradesh, Punjab and West Bengal have not yet released the central share and matching state shares of Financial incentives released to the states during previous years, to SRRDA account.

b. In terms of the revised guidelines issued by the Ministry vide letter dated 1st December, 2020, States/UTs, which have received financial incentives during previous years, would be eligible for financial incentives in succeeding years only after release of full amount of central share and State shares of financial incentives in previous years and utilization of 60% of financial incentives (inclusive of corresponding State Share) released during preceding year and 90% utilization of financial incentives released in all years before the preceding year.

Decision: The states/ UTs were requested to release/credit the pending central and states shares to the Nodal Agency Account and expedite the pace of renewal of road works and expenditure so that they are eligible for the financial incentive during 2021-22.

Action: All PMGSY implementing States/UTs.

No: Q-14016/01/2021-AI(RD) e-376012
Government of India
Ministry of Rural Development
Department of Rural Development
Policy, Planning and Monitoring Division

Krishi Bhawan, New Delhi-110011.

Dated: 27th December 2021

To,

ACS/Principal Secretaries in-charge of Rural Development Schemes of All States and Administrators of UTs

Madam/Sir

I am directed to refer to this Department's letter No. Q-14016/01/2021-AI(RD) e-376012 dated 01.09.2021 circulating minutes of the First meeting of Performance Review Committee (PRC) for 2021-22 held on 7th & 8th July, 2021 through virtual mode and to say that the last sentence of para-3.9 of the minutes viz. "He requested the States/UTs to send their proposal at the earliest giving sufficient time to Ministry to examine the proposal as the PMGSY III would be discontinued by the end of this year" may be treated as deleted.

(R. K. Srivastava)
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Copy for information and necessary action to :

- 1 ADG (Stats)/ CEA/ All the Divisional Heads of the Programme Divisions of Department of Rural Development.
2. AS&FA/CCA ,Department of Rural Development
3. The Director General, NIRD&PR, Hyderabad
4. Sr. PPS to Secretary (RD)
5. PPS to AS(RD)